## Syllabus for the post of

## Assistant Professor- Human resource, Maharashtra Education Services, Group - A (Collegiate Branch)

Steps of Exam: Written Exam - 200 Marks

Interview - 50 Marks

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Level: - Degree

Medium: English

No. of Questions: - 100

No. of Marks: - 200

Nature of Paper - Objective Type

Duration: - 1 hour

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Final merit list will be prepared by considering the marks obtained in Written test & Interview.

## **SYLLABUS**

Concepts and perspectives in HRM; HRM in changing environment Human resource planning-Objectives, Process and Techniques Job analysis-Job description

Selecting human resources

Induction, Training and Development

Exit policy and implications

Performance appraisal and evaluation

Potential assessment

Job evaluation

Wage determination

**Industrial Relations and Trade Unions** 

Dispute resolution and Grievance management

Labour Welfare and Social security measures

Human Resource Management (HRM)-. Significance; Objectives; Functions; A diagnostic

model; External and Internal environment;,

Forces and Influences; Organizing HRM function.

Recruitment and Selection-Sources of recruits; Recruiting methods; Selection procedure;

Selection tests; Placement and Follow-up.

Performance Appraisal System-Importance and Objectives; Techniques of appraisal system;

New trends in appraisal system.

Development of Personnel-Objectives; Determining Needs: Methods of Training &

Development programmes; Evaluation.

Career Planning and Development-Concept of career; Career planning and development methods.

Compensation and Benefits-Job evaluation techniques: Wage and salary administration; Fringe Benefits; Human resource records and audit.

Employee Discipline-importance; causes · and forms; Disciplinary action; Domestic enquiry .

Grievance Management-Importance: Process and Practices; Employee Welfare and Social Security Measures.

Industrial Relations-Importance; Industrial conflicts; Causes; Dispute settlement machinery.

Trade Unions-Importance of Unionism; Union leadership; National Trade Union Movement.

Collective Bargaining-Concept; Process; Pre-requisites; New trends in collective bargaining.

Industrial Democracy and Employee Participation-Need for industrial democracy; Pre-requisites

for industrial democracy; Employee Participation-. Objectives; Forms of Employee

Participation.

Future of Human Resource Management.